Strategic Plan Implementation Highlights -- FY 2006

1. Identify and implement strategies to make enforcement efforts more effective.

- Past-due penalties are posted to the website and media notices are distributed every four months. (1-1)
- Enforcement history of similar violations is provided at each brief and full hearing via a chart that summarizes the cases most relevant to the one being heard. (1-4)
- Time Matters software has been installed on compliance division workstations to improve case management and customer service. IT staff developed custom queries to enable other staff to have immediate access to who-has-not-filed data. (1-5)
- Compliance staff is tracking the duration of investigations to monitor timeliness for routine, moderately complex and complex investigations. (1-7)
- Random audits of lobbyist employers and their lobbyists are ongoing with an anticipated completion date of September 30, 2006. (1-8)

2. Enhance public access to disclosure reports and data through evolving technology.

- The ORCA software was released in February 2006. As of July 19, there are 378 ORCA users, 47% of e-filing campaigns. (2-1)
- ORCA enhancements continue to evolve and several patches and enhancements were released in March, April and May of 2006. (2-2)
- A new PDC website has been developed and is scheduled to be implemented in July 2006.
 (2-4)
- The planning, design and development of an electronic filing program for C6 filers is on schedule for release in July. (4-3)
- The on-line lobbyist pictorial directory was posted to the website in March 2006. (2-6)
- An on-line customer survey is displayed on the home page, and customer subscriptions for automated e-mail alerts are planned. (2-5)

3. Enhance communication with agency customers

- Media visits to Spokane, the Tri-Cities and Yakima were conducted to help enhance understanding of disclosure provisions and usage of the website. (3-7)
- New "plain talk" warning letters and enforcement hearing notices are being used for group enforcement. (3-2)

- Filers now rely primarily on electronic mail with internet links and compact diskettes for materials; the 2006 Candidate disk was finished in July and sent to county elections officials. (3-1)
- Copies of new complaints are posted to the website. (3-3)
- 42 electronic, pre-reporting reminders were sent to filers, and training for 2,383 persons occurred during FY 2006. (3-4 and 3-5)

4. Increase Commission and staff capacity to meet future challenges.

- Rules implementing ESSB 5034, the Electioneering Communications law, were adopted by the Commission on April 27, 2006. (4-3)
- An agency training policy has been developed that provides for job skill and personal development opportunities for all staff. (4-5)
- A \$15,000 investment was made in job-related training and development of employees throughout the agency. Six classified positions were upgraded to recognize additional responsibilities and performance expectations. (4-5)
- Assistance has been provided to legislative staff regarding the technical re-write of chapter 42.17 RCW. (4-2)
- A Performance Management Policy is being implemented. It can result in merit bonuses for extraordinary performance by classified employees. (4-5)
- Installation of our redundant computing infrastructure is near completion. (4-6)
- Approximately 90% of all documents and substantive correspondence has been incorporated in the computerized reference manual and an intranet website has been established to access the contents. (4-7)

5. Government Management Accountability Performance

GMAP performance measures have been established, data tracking is underway and meeting presentations have occurred.

- Data entry presentation was held at the November 2005 Commission meeting. (4-12)
- o Administration at the February 2006 Commission meeting. (4-14)
- o Compliance at the April 2006 Commission meeting. (4-9)
- o Communications and Training at the June 2006 Commission meeting. (4-13)

Public Disclosure Commission 2005-07 Strategic Plan

July 2006 Progress Report

Mission Statement

The Public Disclosure Commission was created and empowered by Initiative of the People to provide timely and meaningful public access to information about the financing of political campaigns, lobbyist expenditures, and the financial affairs of public officials and candidates, and to ensure compliance with disclosure provisions, contribution limits, campaign practices and other campaign finance laws.

Vision Statement

We build public confidence in the political process and government.

Statutory Authority

The Public Disclosure Commission is created pursuant to RCW 42.17.350. The Commission's powers and duties are set forth in RCW 42.17.360, 42.17.365, 42.17.367, 42.17.370, 42.17.395 and other provisions of chapter 42.17 RCW.

Goals and Objectives

1. Identify and implement strategies to make enforcement efforts more effective; evaluate results.

Objective: Maximize uniformity of enforcement decisions.

<u>Strategy:</u> Institute policies and practices to streamline enforcement activity.

[Statewide Result No. 11. Activity: Enforcement of RCW 42.17.]

Action Items:

1-1 Publicize existing penalty schedules.

Who: Director of Public Outreach

Timeline: Ongoing

Progress:

Past-due penalties owed are posted on PDC's website. On April 20, 2006, the names of 109 persons and amounts they owe were released to local media. Eleven persons responded (10% of those identified) and paid a total of \$2,600. The goal is to send media notices three times per year.

1-2 Identify additional types of violations that lend themselves to application of penalty schedules; develop and implement new schedules.

Who: Assistant Director, Director of Compliance

Timeline: January 2007

Progress: Staff is evaluating and drafting new or revised penalty schedules for:

- 1) Failure to timely file the annual F-1 reports;
- 2) Failure to timely file Candidate F-1 and C-1 reports;
- 3) Failure to include political party affiliation;
- 4) Failure to use proper sponsor identification, including Notice to Voters and top five contributors; and
- 5) Failure to timely file the 21 or 7 day general election C-4 report.
- 1-3 Further utilize settlement alternatives, including stipulations, and explore feasibility of automatic standard penalties.

Who: Executive Director, Assistant Director, Senior Counsel, Sr.

Asst. Attorney General Timeline: Ongoing

Progress:

At the October 27, 2005 meeting, the Commission authorized staff to bring stipulations that include penalties that are within the Commission's assessment authority, if circumstances warrant.

1-4 Develop an historical reference guide for enforcement decisions rendered and penalties imposed by full commission.

Who: Director of Compliance

Timeline: December 2004

Progress:

Enforcement history of similar violations is provided at each brief and full hearing via a chart that summarizes the cases most relevant to the one being heard. In addition, consistent with Commission direction in March 2006 that past penalties may not always be useful as precedent because they are too low, staff penalty recommendations will be adjusted accordingly.

1-5 Identify and implement two technological solutions that expedite enforcement efforts.

Who: Assistant Director, Chief Technology Officer

Timeline: December 2004, December 2005

Progress:

Time Matters software has been installed on all compliance division workstations. This tracking system will enable management and compliance staff to improve case management and customer service.

IT Staff have developed custom query system web pages that provide compliance staff immediate access to data. Examples of these queries are:

- 1. Lobbyist Employers who have not filed L-3 reports
- 2. Which officials have not filed their annual F1
- 3. Which candidates have not filed their C1/F1
- 4. Which lobbyists have not filed their monthly L2
- 5. Campaigns that need to E-file
- 1-6 Send notices to officers of PACs that remain registered, but who have not filed for two-year period.

Who: Director of Compliance Timeline: Annually in February

Progress: The notice was sent out in April 2006.

1-7 Monitor timeliness of investigations by tracking duration of routine, moderately complex, and complex investigations. Report results.

Who: Director of Compliance

Timeline: Ongoing

Progress: Categorizing complaints, through a complaint prioritization

process, enables staff to direct additional resources to cases that are expected to be complex or otherwise lengthy. Compliance staff tracks the duration of investigations by type to monitor timeliness. Initial results were reported to the Commission at the

April 27, 2006 meeting.

Objective: Improve reliability of disclosed information.

<u>Strategy:</u> Verify accuracy of lobbying reports. [Statewide Result No. 11. Activity:

Enforcement of Public Disclosure Laws.]

Action Items:

1-8 Conduct random audits of 25 lobbyist employers and their lobbyists to verify accuracy of reports filed pursuant to RCW 42.17.150 through .180, including the subject matter of proposed legislation or rule-making which was supported or opposed during a reporting period.

Who: Director of Compliance

Timeline: Ongoing

Progress:

Audits of 25 lobbyist employers and their 38 lobbyists began in December 2005. Reports have been completed for five of the lobbyist employers and seven lobbyists. Audits are in progress for an additional nine lobbyist employers and 11 lobbyists. Audits for the remaining 11 lobbyist employers and 20 lobbyists will be completed as soon as possible. Our goal is to complete the audits by September 30, 2006.

1-9 Conduct random audits of 5 public agencies to verify accuracy of lobbying reports filed pursuant to RCW 42.17.190, including the general description of the nature of lobbying undertaken during a reporting period.

Who: Director of Compliance

Timeline: Ongoing

Progress:

L-5 reports filed after the 2005 legislative session were reviewed and compared to public agencies that had testified at legislative hearings. Non-filers were contacted to determine whether they were in compliance. Missing reports were filed. A similar review will be conducted for 2006 filers. In addition, five public agencies have been randomly selected for audit.

2. Enhance public access to disclosure reports and data through evolving technology.

<u>Objective:</u> Increase functionality and usefulness of IT systems.

All strategies and action items below advance Statewide Result No. 11. Activity: Provide Public Access to Campaign, Lobbying and Financial Information.

Strategy: Release Online Reporting of Campaign Activity (ORCA) software.

Action Items:

2-1 Complete transition of volunteer campaigns to ORCA software. Who: Chief Technology Officer, Communications & Training Officer Timeline: January 2005 Progress: The ORCA software was released to end users February 2006. As of July 19, 378 campaigns are using the ORCA software, which is 47% of the 811 campaigns filing electronically for 2006 and beyond.

2-2 Continue upgrading ORCA according to prioritized list of enhancements.

Who: Chief Technology Officer

Timeline: Ongoing

Progress:

The list of ORCA enhancements for new features and functionality of software continues to evolve and grow. Several patches and enhancements to the ORCA software were released in March, April and May of 2006. The Macintosh version is scheduled to be released by the end of August. Expenditure screen enhancements are also scheduled for release in August 2006.

<u>Strategy:</u> Maintain recent technological advances.

Action Items:

2-3 Through resource management and budget submissions, acquire funding for technology maintenance and acquisitions that continue to advance reliable, secure and efficient service.

Who: Executive Director, Chief Technology Officer

Timeline: Ongoing

Progress:

Staff acquired additional equipment to enhance service to stakeholders:

- High speed disk duplicator for candidate disks and ORCA;
- Customer service workstation;
- Off site notification hardware.
- 2-4 Re-design website for freshness, clarity, ease-of-use and functionality. Who: Chief Technology Officer, Communications and Training Officer Timeline: June 2006

Progress: A new PDC website has been developed and is scheduled to be implemented in July 2006.

2-5 Enhance service delivery through development of an on-line customer survey and automated email alerts regarding specific new filings.
 Who: Chief Technology Officer, Communications & Training Officer Timeline: December 2005

Progress: An on-line customer survey has been developed and is prominently displayed on the PDC home page.

Providing a subscription service for customers to sign up for automated e-mail alerts is planned, but yet to be developed. It is

anticipated this will be included into a future web site enhancement.

Strategy: Improve access to lobbying information.

Action Items:

2-6 Generate support within the legislature and the lobbying community for distribution of the lobbyist pictorial directory via the Legislature's intranet.

Who: Assistant Director, Communications & Training Officer

Timeline: January 2005

Done. Implemented in January of 2005, and Lobbyist Pictorial **Progress:** Directory available on-line on March 9, 2006.

> 2-7 Review occupational category selections for lobbyist employers to incorporate current national industry classification standards.

Who: Administrative Officer Timeline: November 2004

Progress: Done. On January 19, 2005, Director of Administration provided the IT division with a draft occupational category selection listing that is compatible with the national industry classification standards.

> 2-8 Hold stakeholder meeting regarding placing lobbyist pictorial directory on website; relay comments to Commission.

Who: Assistant Director, Communications & Training Officer

Timeline: December 2005

Done. A stakeholder meeting concerning electronically publishing **Progress:** the pictorial directory was held on September 13, 2005, and the Commission was briefed at their September meeting. A final stakeholder meeting on this subject occurred on December 1, 2005.

3. Enhance communication with agency customers.

Objective: Increase filer and media awareness of PDC requirements.

All strategies and action items below advance Statewide Result No. 11. Activity: Provide Public Access to Campaign, Lobbying and Financial Information.

Increase utilization of electronic communications. Strategy:

Action Items:

3-1 For distribution of materials to lobbyists, lobbyist employers, F-1 filers, political committees, and candidates, rely primarily on electronic mail with Internet links and compact diskettes.

Who: Communications & Training Officer, Administrative Officer Timeline: Ongoing

Progress:

Examples of electronic communication with the public include:

- The 2006 Candidate CD ROM was finished in July and 2,047 CDs were sent to county elections officers for distribution to candidates. The CD contains forms, instructions, electronic filing software, and instructional videos.
- All filing reminders are sent by e-mail.
- The amended C-1 form was sent to registered candidates (mostly by e-mail) in July with a request that they amend their registration so that staff will have the candidate's personal email address as well as a campaign e-mail address for sending reminders and other notices.
- Notice of the Commission's May emergency rulemaking was emailed to the affected candidates.
- 3-2 For distribution of enforcement warning letters, transition to reliance on electronic mail with Internet links; explore use of electronic mail for enforcement hearing notices.

Who: Assistant Director, Director of Compliance, Senior Counsel Timeline: Ongoing

Progress:

- "Pain talk" warning letters and enforcement hearing notices have been developed and used for group enforcement. Electronic warning letters and hearing notices have not been used because of a general concern about the frequency with which e-mail addresses are changed.
- 3-3 Place copies of complaints being investigated on website.

Who: Director of Compliance

Timeline: Ongoing

Progress:

Done. Copies of new complaints under investigation are being posted to the Compliance section of the website.

Strategy: Attain 100% compliance with reporting deadlines.

Action Items:

3-4 Through education and training, all persons required to file disclosure reports become proficient with reporting requirements and systems. Who: Communications & Training Officer

Timeline: Ongoing

Progress: Staff provided the following trainings and notices in May, June, and July of 2006:

Lobbyist/lobbyist employer workshop – 19 attended

- 7 ORCA workshops 48 attended
- Use of facilities (RCW 42.17.130) workshop 50 attended
- 8 candidate and/or PAC compliance workshops 145 attended
- Electioneering Communications workshop— 5 attended
- A notice was sent to out-of-state political committees in July notifying them of new requirements for all out-of-state political committees participating in Washington elections.
- 3-5 Send electronic reminder notices to filers 5 to 7 days before report due dates.

Who: Communications & Training Officer, Administrative Officer Timeline: Ongoing

Progress:

Since December of 2005, staff provided the following e-mail reminders to filers notifying them of upcoming due dates and other important information.

- Weekly candidate campaign reminders e-mailed throughout the 2005 election season;
- Monthly reminders e-mailed to lobbyists concerning L-2 filing deadlines;
- <u>January</u> L-3 reminders were e-mailed to lobbyist employers;
- <u>January and April 2006</u> L-5 reminders were e-mailed to public agencies;
- <u>December 2005</u> Blue card reminders were e-mailed to jurisdictions;
- <u>January and March</u> F-1 reminders were sent via e-mail to jurisdictions;
- April F-1 reminders were sent directly to filers.
- <u>June</u> An e-mail reminder was sent to full-reporting candidates at the end of June reminding them of the weekly C-3 filing deadlines starting July 1.

Strategy: Raise profile of public disclosure law and its requirements beyond South and Central Puget Sound regions.

Action Items:

3-6 Through press releases, guest editorials and public service announcements, increase awareness and usage of disclosed information.

Who: Communications & Training Officer

Timeline: Ongoing

Progress: The following press releases and public outreach opportunities regarding Commission action and national recognition have occurred since December 2005:

- "Friday Facts," a weekly informational notice to all WA state media contacts usually relaying statistical information found on the PDC's website, were sent through the November 2005 General Election.
- Informational notice sent to all WA state media contacts in January regarding lobbyist reports and resources available from PDC.
- Informational notice sent to all WA state media contacts in March regarding on-line availability of Lobbyist Pictorial Directory.
- March 2006 statewide press release regarding Commission's request for AG to appeal Washington Education Case agency fee case to U. S. Supreme Court.
- University of Washington Tacoma Keystone Lecture series co-presenter – The Potential for Democratic Voting in Pierce County, February 2006
- Staff participated in panel discussion of lobbying & the importance of disclosure for The Evergreen State College Master in Public Administration program.
- 3-7 Increase contacts with media in Bellingham, Yakima, Spokane, Tri-Cities, Wenatchee and Vancouver to enhance their understanding of disclosure provisions and usage of website data.

Who: Communications & Training Officer

Timeline: June 2006

Progress:

Commissioner Connelly, Doug Ellis and Lori Anderson met with Spokane media outlets (Spokesman Review, KXLY TV, and KREM TV) in June to preview new website and demonstrate what newsworthy data can be accessed from the PDC site.

Similar meetings were held with media representatives in Yakima and the Tri-Cities in September 2005. Commissioner Schellberg was interviewed by the Bellingham Herald in August 2005, and Commissioner Tilley by the Wenatchee Business Journal in October 2005.

3-8 Survey the public to determine whether (a) the policy objectives of I-276 and I-134 remain important, and (b) the PDC is doing a credible job of implementing and enforcing the law.

Who: Executive Director, Assistant Director, Communications & Training Officer

Timeline: December 2006

Timeline. December 2

Progress: Staff contacted a representative of Washington State University's Institutional Review Board and discussed criteria and process used by WSU for sanctioning research projects.

4. Increase Commission and staff capacity to meet future challenges.

Objective: Increase agency's ability to satisfy public expectations.

All strategies and action items below advance Statewide Result No. 11. Activities: Enforcement of Public Disclosure Laws and Provide Public Access to Campaign, Lobbying and Financial Information.

<u>Strategy:</u> Communicate resource needs and recommendations for statutory

revisions to the Legislature.

Action Items:

4-1 Submit budget request that incorporates increased funding for information technology staff, maintenance and renovations to agency infrastructure.

Who: Commission, Executive Director, Chief Technology Officer, Timeline: August 2004

Progress: \$142,000 in additional funding was sought and authorized by the State Legislature for IT maintenance and assurance agreements.

PDC staff has acquired software and hardware maintenance items

in support of critical IT infrastructure.

4-2 Work with legislative staff on revising chapter 42.17 RCW to eliminate inconsistencies and ambiguities.

Who: Commissioner Connelly, Executive Director, Senior Counsel Timeline: December 2005

Progress: While a heavy interim workload has impacted legislative staff efforts on this project, work is proceeding. A re-write bill may be ready by January 2007.

4-3 Implement ESSB 5034, the Electioneering Communications law, through stakeholder meetings, rule drafting and adoption, and development of electronic form.

Who: Executive Director, Senior Counsel, Assistant Director and Chief Technology Officer

Timeline: January 2006 (electronic form by June 2006)

Progress: Done. The Commission adopted rules implementing ESSB 5034 on April 27, 2006. A draft C6 form has been adopted, and the electronic filing system has been developed.

<u>Strategy:</u> Develop alternatives to current practices that further promote

efficiencies and improved customer service.

Action Items:

4-4 Examine staff organization to optimize effective and efficient resource management.

Who: Executive Director, Assistant Director, Chief Technology Officer

Timeline: January 2005

Progress:

Initial staff re-organization occurred in the spring of 2005. With the passage of 3rd Substitute House Bill 1226, the agency was allocated an additional FTE. That position, a filer assistance specialist, will allow compliance staff to devote more time to investigations and audits.

The agency's GMAP process and performance based decision making will provide the data necessary to continue to evaluate resource management and staff organization.

During FY 2006, six classified staff positions have been reclassified to recognize additional duties, responsibilities and performance expectations. Their compensation levels have increased accordingly.

4-5 Explore incentives for staff retention.

Who: Assistant Director, Administrative Officer

Timeline: February 2005

Progress:

A Staff Recognition Committee has been created to devise ways to acknowledge outstanding work. A Performance Management Policy developed in coordination with the Department of Personnel, once implemented, will allow for additional monetary compensation based on extraordinary performance by classified employees.

An agency training policy has been developed that provides for job skill and personal development opportunities for all staff. The training opportunities will be incorporated into the Employee Development and Performance Plan process.

During FY 2006, the agency invested \$15,000 in staff training and development. The course work included investigator training, presentation skills, writing clearly and effectively, word, access, excel, sexual harassment awareness and prevention, IT programming, database and server management, IT security management, and mid-level manager training.

4-6 Locate, equip and operate redundant facility to protect data and support business resumption in the event of a disaster.

Who: Chief Technology Officer

Timeline: June 2005

Progress:

The Commission received DIS approval of the IT investment plan for the acquisition of redundant computing infrastructure. All acquisitions have been made and received and implementation is in progress.

Servers, networking appliances and software have been installed. Testing and configuration has been performed regarding most new systems. Full production cut over to the new computing infrastructure is expected to be complete by August 2006.

As part of the Governors Disaster Recovery/Business Continuity initiative, the IT Division is awaiting the designation of shared facilities in Eastern Washington to move redundant systems to that region.

4-7 Implement computerized reference manual that incorporates statutes, rules, case law decisions, declaratory orders, interpretations, policies and advisory letters.

Who: Assistant Director, Communications & Training Officer

Timeline: December 2005

Progress:

Documents continue to be added to the on-line reference manual. (Staff is using the reference manual more frequently to find court decisions and prior staff advice.)

4-8 Implement continued training for compliance staff related to investigations (case management, interviewing witnesses, analyzing findings, report writing, testifying, etc.).

Who: Assistant Director, Director of Compliance, Administrative Officer

Timeline: Ongoing

Progress:

As part of the personnel development program, compliance staff members have completed skill development courses addressing their individual needs. See Action Item 4-5 above.

Government Management Accountability and Performance

4-9 Implement a Complaint Review and Tracking System that monitors and records completion of each step of the resolution process in order to identify and anticipate obstacles to prompt resolution and promote timeliness.

Who: Assistant Director, Director of Compliance, Compliance Officer Timeline: July 2005; Ongoing

Progress:

A Complaint Review Process has been implemented. It facilitates tracking of complaints from receipt to resolution. If a complaint stalls, staff can determine where, why and how to remedy the situation.

A GMAP presentation regarding the complaint review process and prioritizing complaints occurred at the April meeting.

4-10 Use Time Matters software to track the amount of compliance staff time devoted to customer service/filer assistance.

Who: Assistance Director, Chief Technology Officer Timeline: July 2005; Ongoing

Progress:

Time Matters software installed on workstations allows the tracking of customer service calls in compliance. This data facilitates better management decision making regarding staffing and performance expectations.

4-11 Survey WEDS and ORCA users to measure and compare customer satisfaction with each product and identify ORCA enhancements. Who: Chief Technology Officer, Compliance and Training Officer Timeline: WEDS – December 2005; ORCA – December 2006

Progress:

An electronic filing survey to gather data for statistical analysis in comparing user satisfaction with WEDS and ORCA has been developed and implemented. The survey is accessible through a URL in all electronic filers confirmation e-mail.

4-12 Measure quantity and quality of data entry and scanning work product to determine what level of output maximizes quantity without sacrificing quality.

Who: Chief Technology Officer, Quality Assurance Manager Timeline: July 2005; Ongoing

Progress:

As part of the agency GMAP initiative, a new SQL server database and MS Access front-end have been developed and implemented to track quantity and quality of data entered by data entry staff. Data collection has commenced producing output reports and graphs for management review in assessing resource requirements for the data entry division.

4-13 Analyze warning letter recipient lists for non-filing of F-1, L-3 and F-1/C-1 reports in order to better target outreach efforts and ultimately reduce resources devoted to group enforcement activity. Who: Assistant Director, Communications & Training Officer Timeline: July 2005; Ongoing

Progress:

As part of the agency GMAP initiative, staff targeted outreach efforts to lobbyist employers and Personal Financial Affairs filers. As a result, 16 fewer L-3 warning letters were sent in 2006 (210 in 2005; 194 in 2006). Also, there were 265 fewer F-1 warning letters were sent in 2006 (766 in 2005; 501 in 2006).

4-14 Track reception calls and information request response times to verify timeliness of service, anticipate peak demand periods, and identify technology solutions, including website revisions, that will address

changing customer needs.

Who: Assistant Director, Chief Technology Officer, Administrative

Officer

Timeline: July 2005; Ongoing

Progress:

Reception calls and response times to requests for information are tracked using an internal tracking system. Monitoring the type and quantity of calls and response times alerts management to employee training needs, and assists in website design and identifying other necessary IT solutions.

The Office of the State Auditor has been provided access to Personal Financial Affairs reports. This simple change has resulted in a significant reduction in document requests and has saved staff time.

A GMAP presentation was conducted at the February 2006 meeting.

Performance Measures – FY 2006

Goal: Identify and implement strategies to make enforcement efforts more effective

FY 2006 Performance Measure	Target	Actual
Percentage of candidates, political committees, lobbyists, and public		
officials who meet statutory filing deadlines.	96%	96%
Number of routine investigations completed and percentage completed		
within 90 days. (Note that 76% were completed within 120 days and	50 / 45%	29 / 62%
93% within 180 days.)		

Goal: Enhance public access and awareness of PDC reports and data through technology

FY 2006 Performance Measure	Target	Actual
Number of pages scanned for Internet access	47,000	80,460
Number of times the Commission's Internet site is accessed	700,000	716,177
Average number of days from receipt of electronically filed campaign reports to posting on web site	<1	<1
Average number of days from receipt of paper filed campaign reports to posting on web site	<1	<1
Number of campaigns using electronic filing (reflects candidates and political committees)	500	714
Number of lobbyists using electronic filing	281	311
Number of lobbyist employers using electronic filing	200	138
Number of officials using electronic filing for personal financial affairs reporting	2,102	2,315
Percentage of statewide executive candidates who file 1) paper reports and 2) electronically	20% / 80%	2008 election 22% / 78%
Percentage of legislative candidates who file 1) paper reports and 2) electronically (Note: Off-year election; three candidates total)	15% / 85%	2005 election 34% / 66%
Percentage of local candidates who file 1) paper reports and 2) electronically	45% / 55%	47% / 53%
Percentage of continuing political committees who file 1) paper reports and 2) electronically	45% / 55%	42% / 58%
Percentage of lobbyists who file 1) paper reports and 2) electronically	70% / 30%	68% / 32%
Percentage of lobbyist employers who file 1) paper reports and 2) electronically	80/20%	87 / 13%